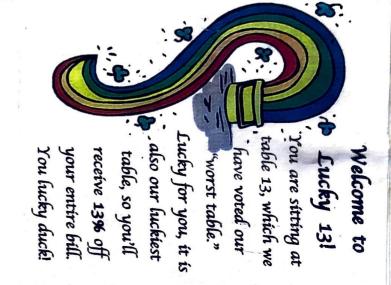
Herman Miller



August 25, 2009

Dear Alaska Healthcare Team.

What a privilege for me to be a part of your BiNW Alaska Community. Thank you for the contributions you make to Herman Miller – last year you contributed over \$2,000,000 in healthcare sales. This is no small potatoes in the Alaska market place. It's no small potatoes anywhere USA! Thank You.

To sell, design, specify, order, manage, receive, deliver and install projects every day for the geography you serve and the logistics your team manages is admirable. I admire your work ethic, your ideas, your collaboration, your laughter and your persistence to figure out solutions for our customers.

Your spirit is extraordinary. It's your spirit that matters most and you have an abundance of soulful spirit. Celebrate – it's contagious.

Thanks for making the world at Herman Miller a better place. You are a way cool team and I am grateful to have you as my associates.

Here's to creating many reasons, small and large, to celebrate together.

With Admiration and Gratitude,

p.s. . It is time to pass the "lucky 13" card on to Paul. Hang on tight....